Dear University of Oregon Colleagues,

I am writing this email to update you on a number of initiatives that have been under way or are in early development at the University of Oregon. These initiatives are intended to strengthen interdisciplinary opportunities that synergize on work drawn from across the University of Oregon. In this I am confident we can meet these challenges and play a role in building a brighter future—in part by creating and strengthening interdisciplinary opportunities that synergize on work drawn from across the University of Oregon.

In closing, when I started the job of provost and senior vice president in July 2019, I did so with the intent of transforming the University of Oregon into a model of innovation and excellence, one that is driven by data. I am proud of the work being done by our faculty, staff, and students to bring bold ideas to life and advance the University's mission of excellence in teaching, research, and public service. Our institution has a historic legacy of innovative thinking and action dating back more than 100 years. We are committed to doing even more in the years to come.

Sincerely,

[Signature]

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**Office of the Provost**

1258 University of Oregon, Eugene OR 97403-1258

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